**Public Document Pack** 



# **Forward Plan Select Committee**

Wednesday, 2 September 2009 at 7.30 pm Committee Room 4, Brent Town Hall, Forty Lane, Wembley, HA9 9HD

## Membership:

Members Councillors:

Long (Chair) Castle (Vice-Chair) V Brown Coughlin Mistry HB Patel Powney Tancred **first alternates** Councillors:

Farrell Leaman Bessong Butt HM Patel Kansagra J Moher Motley second alternates Councillors:

Eniola Dunn Hirani Fox Steel Joseph John Pagnamenta

**For further information contact:** Toby Howes, Democratic Services Officer, 020 8937 1307, toby.howes@brent.gov.uk

For electronic copies of minutes, reports and agendas, and to be alerted when the minutes of this meeting have been published visit: www.brent.gov.uk/committees

# The press and public are welcome to attend this meeting



# Agenda

Introductions, if appropriate.

Apologies for absence and clarification of alternate members

#### ltem

#### 1 Declarations of Personal and Prejudicial Interests (if any)

Members are invited to declare at this stage of the meeting, any relevant financial or other interest in the items on this agenda.

#### 2 Deputations (if any)

3 Minutes of the Previous Meeting of the Forward Plan Select Committee held on Wednesday, 29th July 2009

To follow.

#### 4 Matters Arising

# 5 Call-in of Executive Decisions from the Meeting of the Executive on Monday, 17th August 2009

None received at time of publication of the agenda. The deadline for call-ins is Monday, 24<sup>th</sup> August 2009.

#### 6 The Executive List of Decisions for the Meeting that took place on 1 - 4 Monday, 17th August 2009

The List of Decisions for the meeting of the Executive that took place on Monday, 17<sup>th</sup> August 2009 is attached.

#### 7 Briefing Notes/Information Updates requested by the Select Committee following consideration of Version 4 (2009/10) of the Forward Plan

a) Addendum to the West London Joint Waste Strategy

The Select Committee requested a briefing note on this item providing details of the additions included in the Strategy.

The briefing note is attached.

5 - 6

b) Civic Centre

The Select Committee requested a briefing note providing information with regard to the future of Brent House.

To follow.

# 8 Briefing Notes/Information Updates requested following consideration of earlier issues of the Forward Plan (2009/10)

#### Future Acquisition Strategy for the Brent Transport Fleet

The Select Committee requested a further briefing note providing details of options, costings, implications with regard to the future of the depot and confirmation of who was responsible for the final decision.

To follow.

#### 9 The Forward Plan - Issue 5 2009/10

7 - 16

Issue 5 of the Forward Plan (07/09/09 to 11/01/10) is attached.

# 10 Items considered by the Executive that were not included in the Forward Plan (if any)

There were none.

#### 11 Date of Next Meeting

The next meeting of the Forward Plan Select Committee is scheduled for Thursday, 24<sup>th</sup> September 2009.

#### 12 Any Other Urgent Business

Notice of items to be raised under this heading must be given in writing to the Democratic Services Manager or his representative before the meeting in accordance with Standing Order No 64. members of the public.

- Toilets are available on the second floor.
- Catering facilities can be found on the first floor near the Paul Daisley Hall.
- A public telephone is located in the foyer on the ground floor, opposite the Porters' Lodge

### Meeting of the Executive Monday, 17<sup>th</sup> August 2009 at 7.00 pm LIST OF DECISIONS

PRESENT: Councillor Lorber (Chair), Councillor Blackman (Vice Chair), and Councillors Allie, D Brown, Detre, Van Colle and Wharton.

Councillors Dunwell and Malik also attended the meeting.

Apologies for absence were submitted on behalf of Councillors Colwill, Matthews and Sneddon.

ITEM 1 Lord Laming Report

Summary:	Following the death of Baby Peter in Haringey, the Secretary of State for Children asked Lord Laming to review the progress of child protection work in England at the same time as asking Moira Gibb to head up the Social Work Taskforce. Lord Laming's report was delivered in March 2009 with the Government formally responding in May 2009. The Executive asked for an update on this report and was asked to endorse Brent's local response to the report. The response is initial at this stage because those recommendations which are directed at the Local Authority are subject to updating through further work with the National Safeguarding Delivery Unit or through the revision of Working Together to Safeguard Children.						
Ward(s):	None.						
Decision Taken:	<ul> <li>RESOLVED:</li> <li>(i) that the local response to Lord Laming's report outlined in the action planappended to the report before the Executive be endorsed; and</li> <li>(ii) that the Local Safeguarding Children's Board take the lead on the actions specific to its remit and that the Brent Children's Partnership Board (Brent's Children's Trust arrangement) take overall responsibility for ensuring that all partner agencies carry out their required actions.</li> </ul>						

ITEM 2 Authority to renew advice service grants to Brent Citizens' Advice Bureau and Brent Community Law Centre Limited.

Summary:	The authority of the Executive was sought to renew for a specified period the existing grant funding for the Citizens Advice Bureau (CAB) and the Brent Community Law Centre Limited (BCLC). There is no provision in the Council's Constitution to extend existing grant funding, so the renewals amounted to fresh grants.
Ward(s):	None
Decision Taken:	<ul> <li>RESOLVED:</li> <li>(i) that the grant for the CAB be renewed for a further 12 months, to conclude 30<sup>th</sup> September 2010 pending the outcome of a strategic review; and</li> </ul>

(ii)	that the grant for the BCLC be renewed for a further 6 months, to conclude 30 <sup>th</sup> September 2010 pending the outcome of a strategic review.
------	---

ITEM 3	Gypsy Roma and Traveller Inclusion Strategy						
Summary:	The Housing Act 2004 and the ODPM planning circular 01/2006 mainstreamed the accommodation needs of the Gypsy, Roma and Traveller (GRT) communities and placed a requirement on local housing authorities to:- assess the accommodation needs of GRT communities and, based on the findings produce a strategy and action plan to work towards providing/finding solutions for the identified need and ensure that the cultural needs of these communities are respected. The draft strategy and action plan cover the next five years, 2009 – 2014 and focus on improving access to all Council/other statutory agencies' services to work in partnership with these communities towards integration and community cohesion.						
Ward(s):	All.						
Decision Taken:	RESOLVED:						
	<ul> <li>that the summary of findings of the GLA commissioned Gypsy and Traveller Accommodation Needs Assessment (GTANA) survey as it relates to Brent attached as Appendix 1 to the report be noted;</li> </ul>						
	<ul><li>(ii) that the draft strategy and action plan attached as Appendix 2 to the report be noted;</li></ul>						
	<ul> <li>(iii) that the reduction of pitches from 31 to 20 to ease overcrowding on the Lynton Close site once alternative facilities have been found be agreed;</li> </ul>						
	(iv) that a further report be submitted to a future meeting of the Executive, agreeing the purchase of the identified site(s), setting out how the cost will be met and all other financial implications, whilst noting that it will be necessary for the new site to:-						
	<ul> <li>a) meet the criteria set out in the Council's Travellers Policy,</li> <li>b) accommodate residents moved from the Lynton Close site and</li> <li>c) provide additional pitches in line with the targets set in the GLA's London Plan due to be published in Autumn 2011.</li> </ul>						
	<ul> <li>(v) that a further report be submitted to a future meeting of the Executive setting out detailed costing to:-</li> </ul>						
	a) refurbish and redesign the Lynton Close site; and b) set up the new site in line with the good practice guidance issued by the Department of Communities & Local Government (DCLG).						
	·						

Summary:	The Executive considered a report which provided information to members on borrowing and investment activity during 2008/09. It also set out how the Council performed against prudential indicators set in the 2008/09 budget. Because the Treasury Management Annual Report is required to be agreed by Full Council, the Executive was asked to recommend the Annual Report to Full Council for approval.						
Ward(s):	All.						
Decision Taken:	RESOLVED:						
	that Full Council be recommended to:						
	(i) approve the Treasury Management Annual Report and Annual Investment Strategy Report; and						
	(ii) note the outturn for prudential indicators as detailed in section 5 of the report.						

#### **BELOW THE LINE REPORT**

# Appendix to report on Gypsy, Roma and Traveller InclusionITEM 5Strategy

Dealt with under item 3 above.

P Lorber Chair This page is intentionally left blank

# Agenda Item 7a

ITEM NO: 7 (i)

## **Briefing Note**

#### **Forward Plan Select Committee**

### Wednesday, 2<sup>nd</sup> September 2009

### Addendum to the WLWA Joint Municipal Waste Management Strategy.

### Executive 15<sup>th</sup> September 2009

The purpose of this briefing note is to inform the Forward Plan Select Committee of additions to the West London Waste Authority (WLWA) Joint Municipal Waste Management Strategy (JMWMS).

In two tier waste authority areas, the Waste and Emissions Trading Act 2003 s.32 (WET Act) places a statutory duty on waste collection and disposal authorities to produce a joint municipal waste strategy (JMWMS) for their area.

The Partnership of West London Waste Authority (WLWA) and the 6 constituent boroughs of Brent, Ealing, Hounslow, Harrow, Hillingdon and Richmond produced and adopted a Joint Municipal Waste Management Strategy (JMWMS) in 2006.

Defra's Guidance for Municipal Waste Management Strategies recommends a periodic review of strategies as good practice. West London's JMWMS indicated that a review of the Strategy should occur every three years. The Addendum has been produced as part of the review of the JMWMS.

At the WLWA meeting on 10 December 2009, consultants, ERM, were appointed to update the existing JMWMS. This work has now been completed.

The updates, including waste modelling, a national and regional strategy update and a gap analysis were presented to a 6 borough workshop away day on 31 March 2009 and informed the discussions on the day.

The Addendum document is attached as Appendix One to the Executive Report.

In detail, the Addendum notes:

- 1. The improvements made in recycling with a new WLWA-wide figure of 27%.
- 2. The growth of municipal waste arising has reversed since 2002/03.
- 3. The level of household waste has also declined, but not at the same rate, indeed in 2008/09 it actually rose to a comparable level from 2002/03.
- 4. WLWA still remain at risk of exceeding their Landfill Allowance Trading Scheme (LATS) allocation, although accounting for new treatment procurement and increased recycling the first problem year will be 2010/11 and this could be mitigated by further improvements in recycling by the boroughs to meet their 2010/11 Local Area agreements.
- 5. The existing JMWMS is broadly in accordance with Waste Strategy 2007 (WS2007); however a significant omission is the failure to address the carbon impact of the JWMS.

It was recommended that the Addendum be adopted by WLWA and the 6 constituent boroughs in the short term whilst a new vision is developed and agreed.

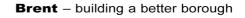
#### New Joint Vision for West Waste

At its meeting on 24<sup>th</sup> June the WLWA agreed and adopted the Addendum to the Waste strategy which essentially updates the existing strategy in line with changes of national policy.

Each of the Constituent Boroughs has been asked to similarly adopt the addendum. It will also allow the boroughs to begin planning their approach to a new more challenging vision that has been adopted in principle by the WLWA. The final vision for adoption will require a detailed timeline and costing. The key principles of the new vision are:

- 1. To establish a better partnership with the constituent boroughs
- 2. To take a lead role in delivering on the boroughs' Climate Change and Carbon Management agendas for waste management
- 3. To become a resource management authority rather than a waste disposal authority
- 4. To champion waste reduction and minimisation in West London
- 5. To re-use, recycle, compost or recover 70% of our waste stream
- 6. To send zero waste to landfill





IF YOU WOULD LIKE THIS DOCUMENT IN A LARGER FONT SIZE PLEASE CONTACT 020 8937 5093 Page 6



# THE FORWARD PLAN OF KEY DECISIONS

ISSUE 5 – 7 Sept 2009 to 11 Jan 2010

Contact Officer: Anne Reid email: anne.reid@brent.gov.uk Tel: 020 8937 1359 Fax: 020 8937 1360

The next issue of the Forward Plan, covering the period 5 Oct 2009 to 8 Feb 2010, will be published on 21 Sept 2009.

Paul Lorber Leader of the Council

#### Forward Plan 2009/10

The Forward Plan sets out the key decisions and other decisions that the Executive intends to take over the following four months, together with key decisions by officers and other important decisions to be taken by the Council, its committees or officers. Briefly, a Key Decision is an Executive decision which is likely to result in significant expenditure or savings, or have a significant effect on communities living or working in an area comprising two or more wards. Decisions made by the Executive are subject to a call-in provision. If any item is called in the Scrutiny Committee (made up of Councillors not on the Executive) will meet to consider the item. Following this, the Executive will meet and take into account the recommendations of the Scrutiny Committee. This will usually take place within 4-6 weeks of the original decision. The Executive may then implement or change its decision as it sees fit. The exact date when the recommendations of the Scrutiny Committee on a matter are to be considered by the Executive can be obtained from Democratic Services.

The Plan is updated monthly and republished on the Council's website (www.brent.gov.uk/democracy). Copies can also be obtained via the Town Hall One Stop Shop, Forty Lane, Wembley, Middlesex, HA9 9HD, telephone 020 8937 1366 or via e-mail at committee@brent.gov.uk.

Members of the public are entitled to see the reports that will be relied on when the decision is taken unless confidential or exempt under the Local Government Act 1972 as amended. These are listed in column 5 and will be published on the Council's Website five clear working days before the date the decision is due to be taken. Paper copies will be made available via Democratic Services as detailed above. The Council's Access to Information Rules set out the entitlement of the public to see documents and reports.

Anyone who wishes to make representations regarding any of the matters listed in this Forward Plan, can do so by forwarding a written submission to Democratic Services using the above address/telephone number up to one week before the date the decision is to be taken (see column 4). Where a specific decision date has yet to be identified, contact Democratic Services who will forward representations to the Lead Officer.

The membership of the Executive is as follows:

Cllr Lorber (Corporate Strategy & Policy Co-ordination) Cllr Blackman (Resources) Cllr Allie (Housing & Customer Services) Cllr D Brown (Highways and Transportation) Cllr Colwill (Adults, Health & Social Care) Cllr Detre (Regeneration & Economic Development) Cllr Matthews (Crime Prevention & Public Safety) Cllr Sneddon (Human Resources & Diversity, Local Democracy & Consultation) Cllr Van Colle (Environment, Planning & Culture) Cllr Wharton (Children & Families)

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
			taken			

#### CENTRAL

F&CR -09/10- 9	Modernisation of the Council's Financial Management Arrangements	Executive	15 Sep 09	Report from the Director of Finance and	Internal only	Duncan McLeod
	To consider proposals to transform the council's financial management arrangements based on a detailed Business Case by Deloitte Limited. To agree the appointment of a Strategic Partner to support implementation if the modernisation programme is agreed.			Corporate Resources		
ப்பில் கு கு கு கு கு கு கு	Civic Centre         To note the current position on the concept design for the Civic Centre and to give approval to continue with the design development to Royal Institute of British Architects stage D, submit the planning application and authority to tender the main design and build contract for the Civic Centre.	Executive	15 Sept 09	Report from the Director of Business Transformation	Internal only	Aktar Choudhury
F&CR -09/10- 8	Coniston Gardens To decide on the future use of former scout hut adjacent to 2 Coniston Gardens, NW9 OBB.	Executive	19 Oct 09	Report from the Director of Finance and Corporate Resources	Ward councillors	James Young
PRU -0910- 6	Performance and Finance Review Quarter 1To note performance, activity and budget information at the end of the first quarter of the current financial year and agree any measures required to address	Executive	15 Sept 09	Report from the Director of Policy and Regeneration and Finance	Internal only	Phil Newby/Duncan McLeod

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
			decision to be			
			taken			

	under-performance or over-spends identified.			and Corporate Resources		
PRU -0910- 5	Brent's Recession Report To consider the local impact of the national economic situation and to consider any next steps in the light of factual information and national indicators.	Executive	15 Sept 09	Report from the Director of Policy and Regeneration	Internal only	Phil Newby
PRU -09/10- 2 PageRU	Annual Complaints Report 2008/09 To consider an analysis of the complaints about Brent Council considered by the Local Government Ombudsman; the Council's performance under its own procedure; and reports on developments in the Council's complaint handling arrangements.	Executive	19 Oct 09	Report from the Director of Policy and Regeneration	Internal only	Phil Newby
₽ -Q910- ₽	South Kilburn New Deal for Communities - Succession Strategy and Business Plan To approve the succession strategy for the South Kilburn New Deal for Communities, including the full business plan, in advance of formal submission to the government for their approval	Executive	19 Oct 09	Report from Director of Policy and Regeneration	South Kilburn Neighbourhood Trust	Andy Donald
PRU -09/10- 9	The future of Brent in2workTo seek authority to enter into a new Joint Venturefor the purposes of delivering employment servicesacross the Borough, and specifically in order tosubmit a tender submission for the delivery of thegovernment's Flexible New Deal programme.	Executive	19 Oct 09	Report from Director of Policy and Regeneration	Internal only	Andy Donald
PRU -09/10- 10	Proposed Employment Joint Venture To agree the Shareholder Agreement and the	Executive	16 Nov 09	Report from Director of Policy and	Internal only	Andy Donald

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be taken	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
	Memorandum and Articles for a proposed new Joint			Regeneration		

Memorandum and Articles for a proposed new Joint		Regeneration	
Venture vehicle to deliver employment services			
across the Borough.			

### **CHILDREN & FAMILIES**

C&F -09/10- 005	Future Acquisition Strategy for the Brent TransportFleetTo approve the future acquisition and maintenancestrategy for the Brent Transport Services (BTS)vehicle fleet, and approval for an initial procurementof vehicles as required by this strategy.	Executive	15 Sept 09	Joint report from the Director of Children and Families and of Housing and Community Care	Internal only	John Christie
-----------------------	---	-----------	------------	---	---------------	---------------

# 

E&C -09/10- 12	Addendum to the West London Joint Waste Strategy To note the intent and approve the revision of the WLWA Waste Strategy.	Executive	15 Sept 09	Report from the Director of Environment and Culture	Internal only	Chris Whyte
E&C -09/10- 13	Revision and update of the Carbon ManagementPlanTo agree a new carbon baseline in line with NationalIndicator 185 and set new Council carbon reductiontargets and revisit carbon reduction projects.	Executive	19 Oct 09	Report from the Director of Environment and Culture	Internal only	Jeff Bartley
E&C -09/10- 14	Review of Environmental Policy           To revise the current Environmental Policy in	Executive	19 Oct 09	Report from the Director of Environment	Internal only	Jeff Bartley

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be taken	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
	accordance with ISO 14001 and align the policy with the new Council Policy and Strategy.			and Culture		
E&C -09/10- 15	Disposal of Properties at 776 and 778 Harrow Road To approve the disposal of two properties situated on the edge of Barham Park at 776 and 778 Harrow Road.	Executive	19 Oct 09	Report from the Director of Environment and Culture	Internal only	Sue Harper
E & C -09/10- 16	Third Pool in Brent – Progress ReportTo review site options for a third pool to serve the north of the Borough and agree the preferred site. To instruct officers to complete a detailed feasibility study including the financial implications.	Executive	19 Oct 09	Report from the Director of Environment and Culture	Internal only	Gerry Kiefer
BC A99/10- A9/	Strategy for Sport and Physical Activity in Brent To note the findings of the report and agree the key themes, target groups and priority sports.	Executive	16 Nov 09	Report from the Director of Environment and Culture	Consultation prior to drafting document and as a draft version: sports clubs, individuals, outside organisations etc.	Gerry Kiefer
E & C -09/10- 17	Cultural Strategy for BrentTo agree the new Cultural Strategy for Brent, including the key principles for the development of cultural services across the Borough.	Executive	14 Dec 09	Report from the Director of Environment and Culture	Public consultation undertaken as part of development of document.	Sue Harper
E&C -09/10- 18	CPZ UpdateTo consider the status of CPZ reviews, CPZimplementation, to review of petitions and complaintsreceived and to consider CPZ consultation results.	Highways	17 Sept 09	Head of Transportation	Internal only	Tim Jackson/ Amir Hosseini
E&C -09/10-	Draycott Avenue and The Ridgeway	Highways	17 Sept 09	Head of Transportation	Internal only	Tim Jackson/ Chris Margetts

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be taken	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
19	To consider a request for the introduction of waiting restrictions in Draycott Avenue and the Ridgeway.					

### HOUSING & COMMUNITY CARE

H&CC -09/10- 5	Authority to tender for Supporting People funded Domestic Violence services. To agree to tender re-specified supporting people funded services for people experiencing domestic violence and to extend current contracts to September 30 2010.	Executive	Sept/Oct 09	Report from the Director of Housing and Community Care	Internal only	Linda Martin/ Liz Zacharias
H&CC -@9/10- 2009 H&CC -@90 H&CC -@90 H&CC -@90 H&CC -@90 H&CC -@90 H&CC -@90 -0- 	Development of contracts with voluntary organisationsTo note the information regarding the remaining grant funded organisations and for those organisations providing mainstream services for older people to agree the development of contracts to replace the current grant funding.	Executive	Sept/Oct 09	Report from the Director of Housing and Community Care	Internal <b>only</b>	Linda Martin/Jayne Spencer
H&CC -09/10- 3	Transfer of funds for learning disability To accept and agree transfer of funds for learning disability from NHS Brent.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	NHS Brent, Learning Disability Partnership Board	Keith Skerman/ Gordon Fryer
H&CC -08/09- 09	ALMO Settled Homes Initiative To approve the delivery plan and funding arrangements for the ALMO Settled Homes Initiative.	Executive	Nov/Dec 09	Report from the Director of Housing and Community Care	Internal only	Manjul Shah/Maggie Rafalowicz

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be taken	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
H&CC -09/10- 4	Safeguarding vulnerable adults improvement action plan updateTo note update progress on action plan since CSCI Inspection report July 08.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	Safeguarding Adults Board	Christabel Shawcross/Sarah McDermott
H&CC -09/10- 08	Tender for private sector leased accommodationTo approve the tender for the procurement and management of private sector leased accommodation used to house statutory homeless households.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	Internal only	Martin Cheeseman/ Zaheer Iqbal
H&CC -09/10- 19 age H&CC	Authority to award the Direct Payments Support and Advice Service ContractTo award the contact to the organisation proposed by officers in the report.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	Internal only	Linda Martin/Beverleigh Forbes
H&CC +99/10- 06	Main Programme Grant funding 2010/13 The report concerns the allocation of the Main Programme Grant to voluntary organisations and recommends two 'themes' for which a proportion of the grant should be allocated to the 3 year funding programme for 2010/13.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	Internal only	Linda Martin/Beverleigh Forbes
H&CC -09/10- 10	Disposal of freehold interests in residential buildings To consider disposal of freehold ownership of residential premises where all flats are sold on long leases.	Executive	Oct/Nov 09	Report from the Director of Housing and Community Care	Internal only	Martin Cheeseman/ Helen Evans
H&CC -09/10- 09	Telecom aerials on residential buildingsTo review the policy on the use of income from Telecom aerials sited council owned residential	Executive	Oct/Nov 09	Report from the Director of Housing and Community	Tenants	Martin Cheeseman/ Helen Evans

(1) Ref	(2) Subject & Decision to be taken	(3) Decision maker	(4) Date on or period within which decision to be	(5) Relevant reports	(6) Those to be consulted and how	(7) Lead Officer
			taken			

buil	uildings.			Care		
H&CC <u>Joh</u> -09/10-	ohn Billam proposal	Executive	Oct/Nov 09	Report from the Director of	Primary Care Trust	Keith Skerman
11 To Lea Billa	o approve proposals for the re-provision of a earning Disability Resource Centre at the John Ilam site from Albert Road and ASPPECTS Day ervices.			Housing and Community Care		

Page 16

This page is intentionally left blank